OVERALL WORK PROGRAMME 2022 – UPDATE

This update of Council of European Municipalities and Regions (CEMR)'s work programme is based on the multiannual work programme 2021–2022 adopted by the members of the Policy Committee in January 2021, as well as its 2021–2030 strategy. It takes into account the European Commission’s 2022 work programme published at the beginning of October as well as the latest developments related to our work as a European umbrella organisation. The 2030 Agenda remains the driving force underpinning CEMR's actions for the coming years.

In 2022, CEMR will continue its work of:

- **Advocacy on EU legislative proposals and policies** that may have an impact on LRGs,
- **Peer learning and co-inspiration** from local and regional practices and experiences,
- **Communication** through the setting up of pan-European campaigns.

1. Policy and advocacy

Legislative work

In terms of advocacy, following on from 2021, we will continue to position local and regional governments in the multi-dimensional wave of sustainable development. We will pursue our aim to steer European ambitions after the COVID-19 crisis, ensuring that long-term European policies and strategies in different areas respond to the needs and capacities of local and regional governments to deliver public services and develop policies in their own right. The objectives of the 17 Sustainable Development Goals (SDGs) will be important guides for CEMR’s actions and our thematic work will be based on our thematic teams: Citizenship, Climate and Environment, International and Territories – detailed overviews by team are provided in the annex. All this policy and legislative work will contribute to our reflections on the future of Europe.

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<th>European Commission Work programme for 2022</th>
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<tr>
<td><strong>42</strong></td>
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<td>new policy initiatives</td>
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At CEMR’s Policy Committee meeting in January 2022, members will be invited to adopt 7 position papers to underpin and guide the advocacy work throughout the year:

- Energy efficiency and renewable energy directives (Fit for 55)
- Digital transition
- Resolution on the New EU Migration and Asylum Framework
- EU Economic Governance
- Revision of Urban Waste Water Treatment Directive
- Sustainable Mobility
- Future of Europe

These positions will allow us to work in a structured and unified way on the different dossiers with the designated rapporteurs of the European Parliament, as well as to reach out to the Member States with the support of CEMR's member associations. We will also strengthen our ties with the EU presidencies: France (1st semester 2022), Czechia (2nd semester 2022) and Sweden (1st semester 2023).

We will also continue to join forces with other networks of local and regional governments or civil society organisations, as well as with the Congress of Local and Regional Authorities of Europe (CLRAE) of the Council of Europe with which we will seek to create more interlinkages and enhanced collaboration on topics of shared interest. This will be in a number of ways: joint discussion between CEMR and the Congress on our respective priorities, presentation of CEMR's activities to the Congress when appropriate, contribution of the Congress perspective by members to our CEMR policy work, exchange of position papers and reports, as well as making the most of CEMR members who head the national delegations of Congress.

**Localising the debates on the Future of Europe**

With regards to the Future of Europe, provided that we receive a specific grant from the EC in 2021, we will support some CEMR members in organising transnational citizens’ dialogues in collaboration with the European Movement International. Proposed activities
include: a launch debate at the Policy Committee in January, live events in The Hague (NL) and Vilnius (LT), two webinars on social inclusion and on climate change, a wrap-up event in Marseilles under the auspices of the French EU presidency around 9th of May. In addition to the representatives designated by the Committee of the Regions, 12 seats in the Conference Plenary have been awarded to Local and Regional Government Representatives. CEMR holds 4 seats and is represented by:

- Mr Emil Boc, Mayor of Cluj-Napoca and President of the Romanian Association of Municipalities (AMR);
- Ms Manuela Bora, member of the Marche Regional Council and member of the Italian Association of the Council of European Municipalities and Regions (AICCRE);
- Ms Aleksandra Dulkiewicz, Mayor of Gdansk and CEMR Executive President;
- Ms Yordanka Fandakova, Mayor of Sofia and CEMR Executive President;

In addition, Eurocities has 1 representative who is also an active member of the French association of CEMR (AFCCRE), Hermano Sanchez Ruivo, Vice-Mayor of Paris. CPMR, AER and AEBR also have one representative each.

**Contributing to global agendas**

All this work is useful to member associations, both within and outside of the EU, as Europe is made up of local and regional governments with similar challenges and ambitions to achieve the SDGs. This is why we will also continue to take an active part in the localisation of the global agendas via participation in: UN Commission on the Status of Women (CSW66, 14-25 March 2022), World Urban Forum in Katowice (26–30 June 2022), UN High Level Political Forum (5–15 July 2022), COP on Climate (November 2022). Finally, the next UCLG World Congress in 2022 will be hosted by Daejeon (South Korea). This meeting should take place on 10–14 October 2022 and the UCLG Presidency will be elected.

2. **Knowledge and capacity building**

The 2030 Agenda, decentralisation, green ambition, sustainability, self-government and strong local and regional government are the common threads that unite us all. This is why CEMR will launch its new edition of the study on “Territorial governance, powers and reforms in Europe” (TERRI) with a focus on local health systems. This e-publication will address decentralisation reforms across Europe and changes in competences, especially during the COVID-19 crisis. It will also provide numerous facts, figures, trends and statistics about local and regional governments in Europe. Member associations will be invited to promote this online publication and to take an active part in the campaign led by the CEMR to promote the findings.

To position ourselves as thought leaders and to support our claims with evidence, CEMR will also develop and promote various studies and research on green investments by local and regional governments (including through national recovery and resilience plans), on the localisation of the Sustainable Development Goals (SDGs), on the Partnership Principle in the structural funds, and on European funding opportunities (guide). Studies,
papers and publications, as well as knowledge-exchange activities, will be integrated in a strategic framework and vision on knowledge-sharing. We will also continue to strengthen our relationship with the European Parliament's Research Service (EPRS) which is responsible for informing members of the European Parliament on current issues; they often cite CEMR's policy work and positions. Likewise, the collaboration with the Congress of the Council of Europe will be further strengthened, including by exchanging position papers and reports.

In addition, a series of trainings will be organised on the use of the Reference Framework for Sustainable Cities (RFSC) tool to assess local strategies and projects with the SDG indicators, as well as on climate adaptation (Climate Academy) and on how to integrate the SDGs into decentralised cooperation (a module developed jointly by PLATFORMA and UCLG). Further, a Memorandum of Understanding has been signed with the EC Directorate General Joint Research Centre and a strong collaboration is foreseen on the SDG indicators and monitoring work.

Furthermore, the European Charter for Equality between Women and Men in Local Life will be updated to be more visible and modernised in order to best respond to local and regional governments' needs, with an eye to further supporting signatories. Exchanges with UCLG Africa will continue on gender equality in the framework of the African Union-EU Summit, notably the 2nd Forum of local and regional leaders co-organised by CEMR - PLATFORMA and UCLG Africa, and the Africités 2022 summit where the African Charter for Equality will be unveiled. Moreover, decentralised cooperation will be further promoted, including in the Eastern Neighbourhood and Ukraine, as well as twinning among European local and regional governments. Finally, exchanges between young elected representatives from Europe and other global regions will be encouraged, especially as 2022 will be the European Year of Youth, as proposed by Ursula von der Leyen, President of the European Commission.

3. Joining forces to make the voice of local and regional governments heard

CEMR will work hand in hand with its member associations and the newly-established network of communication officers to drive targeted promotional campaigns. Key dates for joint action include: International Women's Rights Day (8 March), Europe Day (9 May), the SDG Day (25 September) and the European Local Solidarity Days (16-30 November). CEMR's spokespersons and elected representatives will be invited to engage in communication and awareness-raising activities. The 3rd edition of the PLATFORMAwards will also take place in 2022.

4. Ensuring staff motivation and expertise

We also want staff to have good working conditions in order to deliver their best to the organisation. Internal trainings will be organised, training to develop career paths, and the possibility to set a pension benefit will be explored as recommended by the Belgian authorities and discussed with the CEMR Financial Management Committee. The use of digital tools will continue, and we will investigate the possibility to upgrade to adequate digital tools in order to facilitate successful hybrid and on-line meetings. The relationship with members will be further refined (reflection on the role of contact points), and members will be more involved in our future strategy such as the communication strategy which will
be updated in 2022 following the evaluation carried out in 2021. Members will also be more involved in reflections around knowledge sharing and capitalisation and advocacy for national associations.

Finally, to support our work, we will ensure that CEMR can adequately fund its activities. Project development will continue to be supported by the platform on externally funded activities and opportunities being sought in 2022. A guide on EU funding is being developed and will be finalised in 2022 and disseminated.

**Funded activities to be developed and continued in 2022**

- Specific grant agreement and framework partnership agreement with DG Justice (former operating grant - *awaiting for a positive response tbc*)
- Twinning (Citizenship, Equality, Rights & Values programme) *tbc*
- Conference on the future of Europe – territorial dialogues - *awaiting for a positive response tbc*
- Green City Accord. The project may be extended for one year *tbc*
- Local Social Digital, in the framework of the Social Dialogue – *awaiting for a positive response tbc*
- European Dialogues, Local Solutions, in the framework of the Social Dialogue (until April 2022)
- The role of social partners in preventing third-party violence and harassment at work, in the framework of the Social Dialogue
- Covenant of Mayors Europe on energy and climate until December 2023
- Reference Framework on Sustainable Cities. The grant agreement is coming to its end by the 30 October 2021. We have submitted the proposal for the next grant to start from the 1st of November running for a full year
- PLATFORMA Specific grant agreement and framework partnership agreement with DG INTPA until 2026
- Bridges of Trust until August 2022
- IncluCities until January 2023 (with possibility of several months extension)

**Projects in the pipeline**

- We have been informed that the EC is planning to provide some funding to support the activities of the "Living in EU" Initiative dealing with digital transformation for the coming years. CEMR was invited by EUROCITIES to join the consortium of cities and organisations that animate the Initiative. Some of CEMR members are already involved in the initiative since a long time (VNG/VVSG/KT) and suggested CEMR to get involved and ensure such coordination. Thus, we are currently considering our participation to facilitate the exchange of experiences between the CEMR member organisations.
Overall team priorities/objectives

1. **Mainstreaming transversal rights/concerns** of citizens in all their diversity into all relevant work @CEMR in function of CEMR Secretariat/member’s expertise and ability. Reinforce mainstreaming of equality and fundamental rights issues in CEMR’s political and technical work. All team colleagues work on values/rights issues; each with a specific angle.

2. **Building the capacity of member associations** to carry out advocacy activities at the national and European level in the areas of equality, migration/integration, and city-to-city cooperation; build capacity of LRGs to implement European and international policy frameworks in line with their competences.

3. **Increase visibility of local and regional government** and LRG association initiatives on topics covered by the Citizenship Team; advocate for the key role they have to play by identifying and lifting up good practices.

**Advocacy | 2022**

- European Care Strategy (2022)
- Follow up implementation of the European Pillar of Social Rights action plan (**linked with territories**, 2022)
- Position Paper on EU Pact migration (2022)

**Funded programmes**

- IncluCities: building inclusive cities with migrants (2020-2023)
- Gender equality action plans (develop proposal for Q4 2022)

**Studies/publications**

- Charter signatories (2022)
- Intersectionality for LRGs primer (2022)
- Twinning analysis (2022)
Key activities | 2022 (dates tbc)

- **AU-EU Summit** (February) (linked with international team)
- Africities conference – African Charter launch (May)
- **UN CSW66** (March) (linked with international team)
- Update text European Charter for Equality
- Training of trainers: implementing European Charter for Equality
- Standing Committee for Equality (2 meetings)
- Expert group on gender equality (2 meetings)
- Expert group on twinning (2 meetings)
- CEMR Task Force on migration and integration (2 meetings)
- IncluCities Steering Committee(s) (2 meetings)
- Campaign World Refugee Day (June)
- 3rd round IncluCities Study visits (4), Transversal workshops (4), IncluCities training academies (4)
- Preparation IncluCities final conference (Q3/Q4)
- Urban Agenda partnership on migrant inclusion
- Green twinning conference (linked with green team)
- Update database of equality signatories (by December)
- IncluCities Thematic toolkits (December)
- Updated Charter observatory website, editorial content (continuous)
- Updated twinning website, editorial content (continuous)
- Updated IncluCities website, editorial content (continuous)
- 1 EP hearing with spokesperson mobilisation (topic & date TBD)

Newsletters/policy updates

- Citizenship Bulletin (monthly)
- IncluCities newsletter
- Equality Update (quarterly)
- Citizenship policy monitoring table

Spokespersons

- **Silvia Baraldi**, Councillor of Legnago municipality, Italy, Gender equality
- **Emil Broberg**, Councillor of Östergötland Region, Sweden, Gender equality
- **Pietro Puccio**, Mayor of Capaci, Italy, Migration
- **Eduard Rivas Mateo**, Mayor of Esparreguera, Spain, Civic engagement and citizen participation
- **Stéphane Troussel**, President of the County Council of Seine Saint Denis, France, Inclusive Societies
### International "Days" of interest | momentum moments

<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
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<tr>
<td>8 March</td>
<td>International Women’s Rights Day</td>
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<td>21 March</td>
<td>International Day for the Elimination of Racial Discrimination</td>
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<tr>
<td>17 May</td>
<td>International Day Against Homophobia/Transphobia</td>
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<td>20 June</td>
<td>World Refugee Day</td>
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<td>12 August</td>
<td>International Youth Day</td>
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<td>11 October</td>
<td>International Day of the Girl Child</td>
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<td>25 November</td>
<td>International Day for Elimination of Violence Against Women</td>
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<td>3 December</td>
<td>International Day of Persons with Disabilities</td>
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<td>10 December</td>
<td>International Human Rights Day</td>
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<td>18 December</td>
<td>International Migrants Day</td>
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### Allies/partners to engage

- European Institute for Gender Equality
- URBACT/Gendered landscape APN
- UN Women
- UCLG Africa - REFELA
- Federation of Canadian Municipalities
- European Women’s Lobby
- Equinet
- ECCAR
- Rainbow Cities Network
- Urban Agenda of the EU
Climate and Environment Team

Sustainable Development Goals covered by this team:

Overall team priorities/objectives

1. Contribute to the EU’s transition to a **climate-neutral, resource-efficient clean and circular economy in a just and inclusive way**, aligned with the Green Deal objectives, ensure local and regional perspectives in policy-making while avoiding detailed regulation that does not recognise varying conditions across the EU.

2. Localising the **environmental and climate objectives** of the United Nations’ Agenda 2030 and its SDGs.

3. Strengthen visibility of what CEMR is doing in environment & climate and energy areas.

4. **Foster the exchange of experiences** led at local level on environment, climate and energy policies, offer capacity building and access to funding activities in order to empower local and regional authorities and their national associations to take action and achieve ambitious goals.

5. **Sustainable finances & access to funding**: information about funding opportunities for climate, energy & environment.

Advocacy | 2022

- Advocacy on **Urban Waste Water Treatment Directive** (UWWTD) (Q2-2022)
- Advocacy on **Ambient Air Directives** (Q3 2022)
- Advocacy on the **Fit for 55 package**:
  - Amendment to the Renewable Energy Directive
  - Amendment of the Energy Efficiency Directive
  - Revision of the Directive on deployment of alternative fuels infrastructure
  - Revision of the ETS and introduction of a new ETS for road and transport, as well as a Social Climate Fund
  - New EU Forest strategy
  - Revision of the energy performance of Buildings Directive

- Advocacy on **new Urban Mobility Framework**
- Advocacy on relevant legislative or non-legislative proposal on **circular economy** (plastic package and textile strategy)
- Advocacy on **sustainable finances – taxonomy**
Funded Programmes

- Covenant of Mayors Europe (CoM)
- Covenant of Mayors Sub-Saharan Africa (CoMSSA)
- Green City Accord (GCA)
- Circular Cities and Regions Initiative (CCRI)

Studies/publication

Local finances in the time of crisis: Lessons learned and how to boost investments towards sustainable recovery in the wake of the Green Deal (2022-Q4)

Key activities | 2022 (non-exhaustive - dates tbc)

- Green City Accord national sessions
- Debate on energy and climate during Policy Committee
- Political Board meeting of the Covenant of Mayors
- Climate and energy expert group meetings (2)
- Waste and circular economy expert group meetings (2)
- Environment expert group meeting (2)
- Mobility expert group meetings (2)
- Covenant of Mayors events at national level (3)
- Covenant of Mayors webinars (2-3)
- Covenant of Mayors event for Supporters and Coordinators (October)
- Covenant of Mayors Survey for Supporters
- Covenant of Mayors Sub-Saharan Africa capacity-building workshops (3)
- Urban agenda partnership on green cities
- Event of sustainable twinning (linked with Citizenship team)
- Presentation of the study on local finances with a focus on green investments (linked with Territories team)

Newsletters/policy updates

- Green Updates (bi-monthly) – [Link to extranet]
- Green policy monitoring table - [Link]

EU or International Momentum

22 April  Earth Day
22 May                  World Water Day
31 Mai- 4 June         Green Week
5 June                 World Environment Day
October                EU Sustainable Energy Week
22 September           Car free day
September              Mobility week
October                European Week of Cities and Regions
31 October             World Cities day
November               EU week of waste reduction

**Allies/partners to engage**

EUROCITIES
Energy Cities
Fedarene
Climate Alliance
ICLEI
ERRIN
POLIS
ACR+
CoR Green Deal Going Local
UCLG (and UCLG Africa)
Climate Chance

**Spokespersons**

Belinda Gottardi - Climate & energy, Mayor of Castel Maggiore, Italy
Marianne Overton – Environment, Councillor of Lincolnshire, UK
Sari Rautio – Environment, Chair of board, Häme health care district, Finland
Ronan Dantec – Climate & energy, Senator, Nantes City Councillor, France
Tjisse Stelpstra – Climate & energy, Regional Minister of the Province of Drenthe, The Netherlands
Andreas Wolter – Mobility, Deputy Mayor of the City of Koln, Germany
Gema Igual – mobility, Mayor of Santander, Spain
Policy focus

1. Global Europe (NDICI) programming
   - Policy Forum for Development (PFD)
2. European Year of Youth 2022
3. Eastern Partnership and localisation of Association Agreements
4. Dialogue with Member States / Permanent Representations
   - France (EU presidency January-June 2022)
   - Czech Republic (EU presidency July-December 2022)
   - Sweden (EU presidency January-June 2023)
5. Maastricht+20 process towards a new European Declaration on Global Education to 2050
6. Culture in decentralised cooperation

Actions and events

1. ECOSOC Partnership forum (02/02)
2. 6th EU-African Union Summit (17–18/02) and Local Government Forum CEMR - UCLG Africa
3. Rewarding excellence in decentralised cooperation: the PLATFORMAwards 2022 (28/02)
4. 9th CoR Summit of regions and cities (03-04/03)
5. 9th Africities Summit (17–21/05)
6. European Development Days 2022 (14–15/06)
7. 11th World Urban Forum (26–30/06)
8. 10th UN High-level Political Forum on Sustainable Development (05–15/07)
9. UCLG 7th World Congress (10–14/10)
10. 7th European Days of Local Solidarity - EDLS (15–30/11)
11. EU-EaP Local Leader's Forum
12. Diverse EaP related seminars and study visits
13. Trainings on Gender equality for local elected representatives in partner countries
14. EC DEAR Programme 2022 Call for Proposals
15. Support to development of bilateral partnerships between EU and Ukrainian municipalities

Policy papers and thematic notes

1. Thematic note: Youth and Decentralised Cooperation (new paper) [tbc]
2. Thematic note: Culture and Decentralised Cooperation (new paper)
3. Thematic note: Policy Coherence and Decentralised Cooperation (new paper)
4. Thematic note: Local Democracy and Decentralised Cooperation (new paper)
5. Thematic note: DEAR / GCE (update)
6. Thematic note: EU Neighbourhood East and Decentralised Cooperation (update)
7. Thematic note: Climate and Decentralised Cooperation (2022 update)
8. Key messages for COP27 2022

Studies and publications
1. Partnerships between EU and Ukrainian municipalities (Bridges of Trust)
2. Annual HLPF publication on localisation of the 2030 Agenda and SDGs (PLATFORMA SGA3)
3. PLATFORMA contribution to the Global Education Network Europe (GENE)’s annual State of Global Education report (PLATFORMA SGA3)
4. Study on consultation of LRGs during policy dialogue (PLATFORMA SGA3)
5. Publication on sustainable, inclusive, green and smart recovery and development at the local level in the post COVID-19 in the Eastern Partnership Region
6. Mapping of decentralised cooperation projects EU-Georgia/Moldova/Ukraine

Newsletters and policy updates
1. PLATFORMA Policy update (10 editions per year)
2. PLATFORMA Newsletter (10 editions per year)

Funded programmes
1. PLATFORMA SGA3 (01/09/2021 to 31/08/2023)
2. Bridges of Trust (01/03/2021 to 31/08/2022)

PLATFORMA Calendar

Thematic working groups
1. PLATFORMA Cluster: 2030 Agenda and SDGs
2. PLATFORMA Cluster: Global Citizenship Education
3. PLATFORMA Cluster: Coordination in partner countries
4. PLATFORMA Cluster: EU Neighbourhood East
5. PLATFORMA Cluster: National Focal Points
6. CEMR Committee on International Affairs

Communications
- PLATFORMA Communications Strategy (rev. 2019)

Spokespersons
- PLATFORMA Political representatives
Overall team priorities/objectives

- **Recovery and resilience plans** | In the upcoming months, we will work to ensure that local and regional governments continue to play an active role in monitoring the implementation of recovery plans so that these plans can receive the necessary financial resources to foster a green and digital transition; we will continue pressing for the meaningful participation of local and regional governments in the Commission's mid-term evaluation of the EU's recovery plans in 2022.

- **EU economic governance** | We will put the spotlight on the negotiations on the European framework for economic governance, which represents a priority for the President of the European Commission. We will define our strategy and messages to avoid that the outcome of the negotiations has a negative impact in local investments in infrastructure, job creation and more generally on local and regional economies.

- **EU’s Digital Decade** | We will make sure are that local and regional governments are at the forefront of the digital transition and represent a key player to facilitate the spreading of digital solutions for citizens, that EU initiatives do not create unnecessary economic and administrative burdens and we will request a regulatory and financial framework that truly supports the digitalisation of local and regional administrations.

- **Sustainable development** | We will continue to promote more inclusive territories that leave no one behind through the Reference Framework for Sustainable Cities. Since March 2021 we have accompanied 19 cities through a new URBACT thematic network (Tallinn, Manresa, Braga, among others) in the implementation of urban projects structured around the UN sustainable development goals. We will continue its promotion during the French presidency of the EU.

**Advocacy**

- Advocacy on the future **European Semester**
- Advocacy on **mid-term review of implementation of national recovery and resilience plans**
- Advocacy on the EU’s **Digital decade**
- Advocacy on **EU’s economic governance**
- Advocacy on **Cohesion Policy**, including with the **Cohesion Alliance**
• Advocacy on EU’s next steps for promoting Better Regulation
• Advocacy on the review of the European Social Dialogue

Funded programmes

• The Reference Framework for Sustainable Cities (RFSC)
• The role of social partners in preventing third-party violence and harassment at work
• EU Dialogues, Local Solutions
• Digitalisation for all in local and regional governments (Local Social Digital) (tbc)

Studies & Publications

• Integrated territorial investments | Short analysis on the use of ITI, CLLD and national integrated territorial investment tools
• Local finances | Study on sustainable investments at local level for a green recovery (in partnership with CEMR's Climate and Environment team)
• Reference Framework for Sustainable Cities | Improved ‘how-to guide’ and publications for RFSC users. Case studies and lessons learned on the use of the RFSC in localising SDGs from URBACT (highlight of French cities - involvement of CEMR members)
• TERRI report | CEMR Study on Europe’s local and regional structures and Associations and evolving relationship between central and subnational governments: “Territorial Governance, Powers and Reforms in Europe”

Policy Papers

• Digital services for all | Principles for a digital transition in European local and regional governments
• EU economic governance | Boosting public investment capacities at local and regional level: the opportunity of the reform of the EU economic governance framework
• Housing | Local strategies for affordable housing (tbc)

Key activities in 2022

January
- Debate on for the launch of the study TERRI on the state of decentralisation reforms across Europe
- Webinar of the project “EU Dialogue, Local Solutions”

February
- Third-party violence project | Mid-term technical Conference in Madrid

March
- Social dialogue committee meeting
- Final conference of the project “EU Dialogues, Local Solutions”
- 8th Cohesion Forum
- 42nd session of the Congress of local and regional authorities
- Participation of a CEMR spokesperson in a European Parliament’s hearing (*date tbc*)
- 9th European Summit of Regions and Cities

**April**
- High-Level Meeting of the UN General Assembly on the Implementation of the New Urban Agenda (*tbc*)
- Meeting of the Urban Development Group (UDG) and the Network of Territorial Cohesion Contact Points (NTCCP)
- EU Cities Forum
- Third-party violence project | Webinar
- Workshop session on the RFSC for URBACT city partners

**May**
- Third-party violence project | Webinar
- Subsidiarity Forum (*date tbc*)

**June**
- Social dialogue committee meeting
- 11th World Urban Forum (WUF) « Transforming our cities for a better urban future », in Poland
- Meeting if the Directors General on Urban Matters (DGUM) and Directors General on Territorial Cohesion (DGTC)
- Workshop session on the RFSC for URBACT city partners
- Workshop session on the RFSC for URBACT city partners

**October**
- European Week of Regions and Cities

**November**
- Social dialogue committee meeting
- Third-party violence project | Final Conference in Prague

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**Newsletters/Policy Updates**

- 4 Policy updates
- 3 RFSC newsletters
- Policy monitoring tables:
  - DigEmPs (Digitalisation, Employment, Public services)
  - LTVRA, Review cohesion policy, Reform of EU economic governance

**Spokespersons**

- **Steven Heddle**, Member of Okney Island Council, Spokesperson on Territorial development
- **Ilaria Bugetti**, Cllr Toscana Region, Spokesperson on Territorial development
- **Javier Ayala**, Mayor of Fuenlabrada, Spokesperson on local and regional governments as employers
- **Gail Macgregor**, Councillor Dumfries and Galloway Council, Spokesperson on local and
regional governments as employers

- **Javier Rodríguez Palacios**, Mayor of Alcalá de Henares, Spokesperson on Local finances
- **Flo Clucas**, Cllr Cheltenham, Spokesperson on Local finances
- **Rutger de Reu**, Vice Mayor of Deinze, Spokesperson on Governance